2023 ANNUAL REPORT

KNOX REGIONAL DEVELOPMENT

LEADERSHIP MESSAGE

Proactively working to preserve and grow Fort Knox and the broader defense sector economy in this region remained KRDA's singular focus in 2023.

Fort Knox's impact and strategic value continue to grow. Most notably, Army Recruiting is being elevated to a 3-star command. Work also continued on the Army's only Digital Air Ground Integration Range east of the Mississippi. The range will bring thousands of visitors and range noise with greater frequency and intensity than that of the Armor Center era. Fort Knox also now hosts the national Junior ROTC Raider Challenge and the Army's Talent Management Taskforce is expected to permanently locate to Fort Knox.

We know a supportive community can and does contribute to the strength of an installation and help position it for future growth. Our work this past year helped shine a spotlight on capacity and staffing challenges at Ireland Army Clinic with Senator Mitch McConnell and Defense Department officials. Our collaboration with state officials and the local realtor's association will help mitigate potential limitations on training.

As always, we sought out opportunities to foster understanding and strong relationships between the community and Fort Knox, whether it was exclusive tours of V Corps headquarters and Cadet Summer Training or a dialogue between local realtors and military spouses.

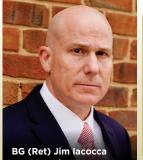
We also worked to raise Fort Knox's profile from national conferences to the millions of visitors who pass through the Louisville Muhammad Ali International Airport.

None of this would be possible without the support of KRDA's board, investors, community leaders and our incredible partners on Fort Knox. We are proud to be a part of a growing community with a diverse economy, but we never want to take this incredible economic engine of Fort Knox for granted. It's annual economic impact eclipses all other employers and fuels our regional economy. It is a privilege to do all we can to strengthen it and support its Soldiers and their families.



Mailyn Ford

MARILYN FORD



President / CEO

BG (RET) JIM IACOCCA

MISSION

KRDA, through focused and cooperative engagements, will protect and promote Fort Knox to increase its economic impact on the Greater Fort Knox Region and the state of Kentucky.

VISION

A viable/thriving Fort Knox and surrounding communities mutually supporting missions, citizens, Soldiers and economic development.

VALUES

KRDA will foster an environment of dignity and respect for all people in all places. We will conduct ourselves with integrity and honor and encourage our partners to do the same. Our investors and community are essential to success; therefore we will be exceptional stewards of resources and communicate regularly to maintain awareness.



FORT KNOX BY THE NUMBERS



NEW VISITORS JROTC Raider Challenge



SOLDIERS Across 4 Million Square Miles Under V Corps' Command



CADETS & CADRE Cadet Summer Training



LBS. OF MAIL Moved in Middle East by 1st Theater Sustainment Command



ARMY RESERVE SOLDIERS Trained Annually on Fort Knox



RECRUITING GOAL U.S. Army Recruiting Command



SOLDIERS & RETIREES Served by HRC



ANNUAL SAVINGS TO TAXPAYERS Via Fort Knox Energy Program





WORKFORCE IN KENTUCKY*

448 BILLION ANNUAL ECONOMIC IMPACT

*As a single enterprise

KNOX REGIONAL DEVELOPMENT ALLIANCE **AT WORK**



ADVOCATING FOR FORT KNOX

Worked with congressional staffers to bring Senator Mitch McConnell and Dept. of Defense leaders to Ireland Army Health Clinic, highlighting capacity and workforce challenges.



SUPPORTING MILITARY FAMILIES

Arranged for local realtors to hear from military spouses about relocation challenges.



Helped connect Army Recruiting and Louisville Airport leaders to install a specially designed Fort Knox history display.

BUILDING AWARENESS

KRDA members enjoyed an exclusive visit to V Corps headquarters that included a behind the scenes look at the specially designed high tech operations center where V Corps oversees command and control of all Army forces in Europe.

CONNECTING THE COMMUNITY & FORT KNOX

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V Corps Commanding General Lt. Gen. John Kolasheski, Elizabethtown Mayor Jeff Gregory and community leaders gather at the annual KRDA Community Welcome Reception that honors Fort Knox leaders.



SHOWCASING STRONG PARTNERSHIPS

KRDA CEO Brig. Gen. (Ret) Jim Iacocca joined Fort Knox Garrison Commander Col. Chris Ricci and Command Sgt. Maj. Sherman Waters on a panel discussion at the Association of Defense Communities Installation Innovation Forum. Digital Air Ground Integration Range (DAGIR)

FORT KNOX STRATEGIC VALUE GROWS

ARMY RECRUITING ELEVATED TO 3-STAR COMMAND

GIVING FORT KNOX 2 LIEUTENANT GENERALS



COMMAND ASSESSMENT PROGRAM

OPERATIONS CONTINUE AT FORT KNOX

TALENT MANAGEMENT TASK FORCE PROJECTED TO FORT KNOX IN 2024

DIGITAL AIR GROUND INTEGRATION RANGE

OPENING IN 2024

Only range of its kind in the Army east of the Mississippi

2023 FINANCIAL PERFORMANCE

> 65 **INVESTORS**

\$344,460 \$339,191 INCOME

KRDA OUTREACH

EXPENSES

ENGAGEMENTS

22

KRDA INVESTORS

\$250.000+

Abound Credit Union

\$150.000 - \$249.999

Baptist Health Hardin City of Radcliff Swope Family of Dealerships

\$100.000 - \$149.999

WesBanco

\$75,000 - \$99,999

Elizabethtown Tourism and Convention Bureau Meade County Fiscal Court

\$50.000 - \$74.999

Bullitt County Fiscal Court City of Elizabethtown Hardin County Fiscal Court

\$25.000 - \$49.999

Brandenburg Telecom **Cerity Partners** Heart of Kentucky Association of Realtors Meade County RECC / Big Rivers Electric Corp. Reliable Partners, LLC Scotty's Contracting and Stone South Central Bank The Cecilian Bank Toyota of Louisville West Point Bank

\$15.000 - \$24.999

City of Vine Grove Holiday Inn Express / Country Inn and Suites Kentucky Farm Bureau Hardin County Agency Magnolia Bank Newcomb Oil Co., LLC / FiveStar Skeeters, Bennett, Wilson & Humphrey Wilson & Muir Bank & Trust

KRDA is one of the most professionally managed and effective organizations that I have ever worked with. Keep up the great work. DON ESTERLE

PRESIDENT/CEO RELIABLE PARTNERS

\$10,000 - \$14,999

AUSA, Fort Knox Chapter Hodges Auction Company / Goldstar Realty Nolin RECC North South Consulting Group Radcliff / Fort Knox Tourism Silver Gate Properties Windstream Communications

\$5,000 - \$9,999

Altec

Anthony and Shirley Kinser Donor Advised Fund Armag Corporation Daniel London Curneal & Hignite Insurance Agency Gilded Tongues Toastmasters Club 8307 Hardin County Chamber of Commerce Heartland Communications Consultants Horizon Strategies Jenkins-Essex Construction Kerr Workplace Solutions LaRue County Fiscal Court / City of Hodgenville L.B. Schmidt & Associates Lincoln Trail Behavioral Health System Lincoln Trail Homebuilders Association MG (Ret) John R. Tindall Muldraugh Realty Co., Inc. Mutual Omaha Mortgage **Owen LaRue Financial** Rep. Nancy Tate TW Shortt

\$500 - \$4,999

Armed Forces Bank Beth & Derek Avev BG (Ret) Jim and Sandy Iacocca Brad and Leigh Richardson Brandon Simpson City of West Point Dr. William Nash **Dianne Logsdon** Goldbelt, Inc. James Fugitte Keith and Tanva Johnson LG&E and KU Foundation LaRue Carey Insurance LLC Lloyd C. Hillard Jr. Marilyn and Randy Ford Megan and Phillip Stith Military Officers Association of America MG (Ret) Bill Barron Radcliff Subway Rep. Steve Bratcher Steve Rice & Associates Sullivan University System

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